III Leonhard Moll AG Leonhard Moll AG

Building history since 1894

Keyfigures	Established * 1894	Expertise Development & production of sustainable mineral products
	Employees 1,700	
	Headquarters Munich Germany	Portfolio management Building materials industry
	Sales Revenue 2023 ₩ 365m €	Focus Europe

Acquisition. Integration. Development. Inventory.

Leonhard Moll AG manages sustainable portfolio development in the interests of the Moll Group



Leonhard Moll AG

Company profile 3

Board of Directors Leonhard Moll AG



Andrea Benincasa Chairman of the Board (CEO)



Alexander Beer Board of Directors (CFO)

Leonhard Moll AG

Unternehmensprofil 4

Andrea Benincasa

Chairman of the Board of Directors (CEO)

Andrea Benincasa is the Chairman of the Board of Directors and CEO of Leonhard Moll AG and has been with the company since September 2020. He also serves as the Managing Director of the Leonhard Moll Betonwerke Group.

Andrea Benincasa has spent nearly 25 years in senior management positions at international companies worldwide. Lastly, he held the position of Regional President of the BMI Group, headquartered in London.

At the Moll Group, he is now responsible for the growth and strategic direction of the group.

Andrea Benincasa studied Business Administration in Italy and Germany.



Alexander Beer

Board of Directors (CFO)

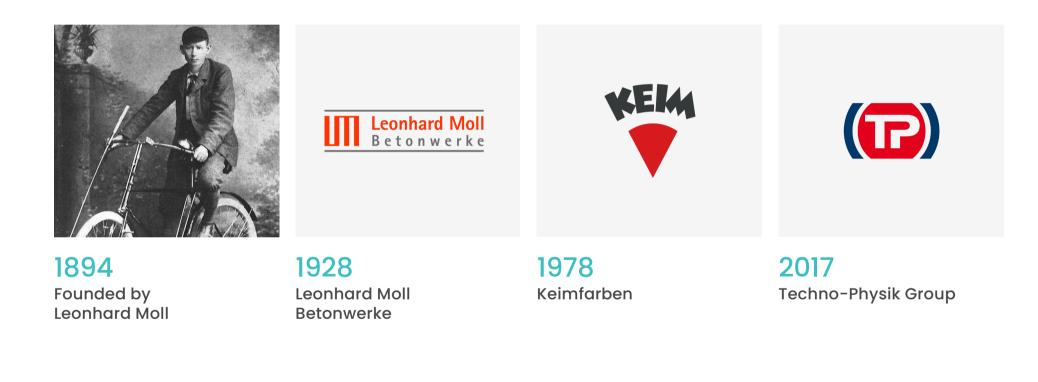
Alexander Beer has been Group CFO of Leonhard Moll AG since September 2017, Managing Director of Leonhard Moll Betonwerke since February 2020 and a member of the Management Board of Leonhard Moll AG since October 2020.

Alexander Beer started his professional career at a Big-4 company in the audit department and worked for them in Germany and abroad. He then gained several years of international experience in a family-run holding company and an industrial company specializing in investment controlling, investment management and corporate management.

Alexander Beer studied at the University of Augsburg (MBA) and at the University of Cooperative Education in Heidenheim (Dipl.-Betriebswirt (BA)).



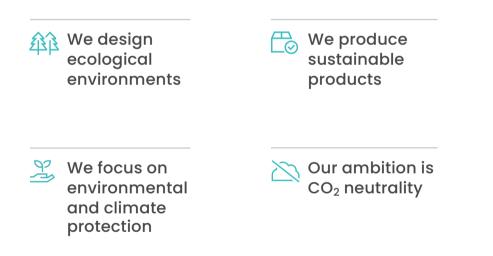
Our history



Company profile 5

Owner		Family			
Shareholders		Moll GmbH & Co KG			
Holding		Leonhard Moll AG		Moll Immobilien Holding GmbH	
Operating units	KEIMFARBEN	IM TPE GmbH & Co. KG	IIII Leonhard Moll Betonwerke	Moll Immobilien Management GmbH	
	 Building protection with mineral products Mineral colour systems Mineral plasters and concrete protection Thermal insulation composite systems 	 Fire protection products Insulation materials Insulation systems industrial applications Fire protection products for shipbuilding and building services 	 Concrete products Sleeper systems for rail transport Prefabricated parts 	Real EstateProperty managementProperty development	
ata 2023		365m € turnover 1,700 employees		50 employees	







Social affairs

We offer fair and attractive working conditions through



鉈 fulfilment of the ESG criteria	inclusion and diversity
high focus on occupational safety	consistent promotion of health protection
our European company network	organic and inorganic growth
scompliance with ethical principles	

Corporate management

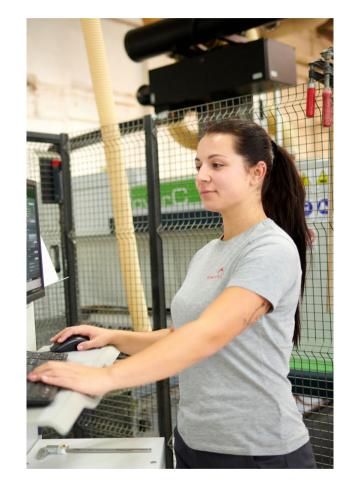
We stand for fair and ethical corporate governance through

Compliance management

transferring responsibility

transparency and openness

independent management bodies



Innovation



Portfolio expansion in the area of our competences

Manufacture of products that contribute to sustainability

Strategic development of the portfolio in the wake of climate change

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Application of new technologies to achieve CO2 neutrality

KEIM Farben

Established *** 1878**

Sales Revenue 2023 **107m €** Employees >490

Foreign share >50%

Headquarters
Diedorf
Germany

Locations

in Germany

Sales offices in

60
 Countries



Leading specialists for mineral based colours

Products

Silicate paint for indoor and outdoor applications Plasters Heat insulation systems Indoor climate systems

Markets



Leonhard Moll AG

Our shareholdings

KEIM Farben References



Metro Madrid Headquarters, Madrid, Spain



Mangalem 21, Residential complex Tirana, Albania



Capitol, Washington, USA



Galleria Vittorio Emanuele, Milan, Italy



City Palace with Humboldt Forum, Berlin, Germany

TechnoPhysik Group

Established *1989	Employees	Products Insulation materials
		Fire protection
Headquarters	Locations	Markets
Seven	4	industry
Germany		Building services engineering
		Shipbuilding
		Infrastructure
Sales Revenue 2023		
‱ 32m €		



Leading supplier of insulation materials and fire protection products Companies WD-Technik GmbH Wärmedämmtechnik MINERALKA (C) TechnoPhysik Engineering GmbH

Leonhard Moll AG

Dur shareholdings 13

TechnoPhysik Group References

Thermax

Industrial heating technology and structural fire protection

- thermal insulation boards for industrial applications
- fireplace construction boards for fireplaces
- fire protection boards for use in buildings

MultiTHERM

High-performance insulation material for the smallest rooms

- best insulation properties under fibre insulation materials with minimal installation depths
- adaptable to practically any shape



Fire protection and thermal insulation for the transport sector

- health-friendly
- easy to process
- environmentally friendly
- sustainable and efficient solutions







Leonhard Moll Betonwerke

Established *1929	Employees >1.000
Headquarters	Locations
Munich Germany	14
Sales Revenue 2023	Products
<u>~</u> 226m€	Prestressed concrete railway lines and turnout sleepers
	Precast concrete parts

Leonhard Moll Betonwerke

The leading supplier of prestressed concrete sleepers in Europe

>2.000.000 sleepers per year

Leonhard Moll AG

Our shareholdings 15

Leonhard Moll Betonwerke References



MCEM II A-LL, Low-CO2 cements, Ingolstadt test track, GER



Tunnel Ejpovice, CZ 2019, CZ



Loading concrete sleepers Irish Rail 2024 project, IE



Reconstruction of the Pardubice 2022 football stadium, CZ



Logistics centre LIDL Bravantice 2024, CZ

Leonhard Moll AG is actively engaged with all portfolio companies to make them future-proof and position them for the next generation.



Vision



In the 5th generation, the Moll family manages industrial investments and consolidates them in Leonhard Moll AG.

We acquire substantial stakes with the goal of developing them sustainably with enthusiasm, transparency, and professionalism, based on years of entrepreneurial experience.

Long-term majority shareholdings to industrial and service companies

<u>ເຕັ້</u>ຫຼື Professional management team

with many years of experience and versatile expertise



Transparency and integrity

as a transparent industrial holding company with a solid financial structure

Leonhard Moll AG

Our vision 18

Thank you very much for your attention.

If you have any further questions, please do not hesitate to contact us. Evi Brandstetter
+49 (0) 89 / 74 11 48 - 10

─ info@leonhard-moll.de